



## HARD CHOICES FOR HARD TIMES

- 1,080 courses eliminated from course catalog
- 581 jobs eliminated
- 17 degrees or options phased out
- 9 administrative units consolidated to 6, cutting administration costs
- 8 degrees consolidated or reduced
- 7 academic units reorganized or phased out
- 7 academic departments consolidated into 2
- 2 academic colleges consolidated
- 3 academic programs eliminated

**Washington State University is Washington's state university.** Through our four campuses, four research centers, and WSU extension, WSU is present in every county, delivering education, research, and core services that benefit Washingtonians in their communities every day. As the state's land-grant research university, WSU's mission is to drive education and research in our communities to support and grow the state's economy.

WSU drives long-term economic growth for the state, region, nation, and the world by conducting cutting-edge research, supporting existing industries, and creating new ones. We are leaders in global animal health, food safety, smart grid technology and biofuels, working with key partners such as Boeing, the Pacific Northwest National Laboratory, Avista, and the U.S. Departments of Defense, Agriculture, and Energy. Many of our key partners are our fellow four-year universities and colleges in Washington State.

### Top Priority: Preserve public higher education

- The state's commitment to the students and public served by WSU has shrunk by 52 percent since 2009. This has placed a massive burden squarely on the shoulders of students and their families. State support has dropped to 43 percent of instructional costs from 64 percent just three years ago.
- Though instructional costs are lower than they were 20 years ago, WSU has reduced programs and services by \$120 million out of its biennial budget, exhausting all operational flexibility. This comes just as WSU is attempting to step up to the state's unmet higher education needs by enrolling a freshman class that exceeds its largest ever by more than 1,000 students.
- New cuts would threaten access for Washington students, undermine the quality of their education, and could force them to attend school longer to take necessary classes to earn a degree.

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## INNOVATING FOR EFFICIENCY

- Revised course schedule to eliminate 80-minute-long classes on Mondays and Wednesdays, enabling more classes to be scheduled and giving students more flexibility to obtain needed courses
- Eliminated mandatory minors in order to graduate with baccalaureate degrees in some majors, opening space for more students seeking to complete their preferred major
- Created an online, three-week-long winter program allowing students to earn three required credits
- Created the University College to consolidate advising for undergraduates with undeclared majors
- Streamlined undergraduate general education requirements to shorten time to degree, reducing required credits and enabling more credits to count toward major
- Consolidated capital planning and all facilities operations
- Consolidated student services and enrollment activities

## Meeting the needs of Washington's aerospace industry

- Increase engineering degree production:
  - WSU is proposing to admit the first of two upper division cohorts of mechanical engineering students in fall 2012 at the University Center of North Puget Sound.
  - WSU Vancouver will open its Engineering and Computer Science building in January 2012. The new building will be home to the campus's electrical and mechanical engineering programs and a renewable energy option track.
- Aviation biofuels: To further the viability of the aerospace industry, WSU is conducting pioneering research on aviation biofuels and, along with Boeing, Alaska Airlines, the ports of Seattle and Portland, and the Spokane International Airport, is a sponsor of the Sustainable Aviation Fuels Northwest project. In 2012 WSU will back legislation to advance the commercialization of aviation biofuels.

## Complete construction of the Biomedical and Health Sciences Building in Spokane

- WSU is seeking \$35.8 million in the supplemental capital budget, complementing the \$35 million approved in 2011, to finish the construction of the \$78 million Biomedical and Health Sciences Building. The building will allow WSU to consolidate its health sciences activity in Spokane.
- If fully funded, construction will continue seamlessly in time for completion in the fall of 2013 and the building to be put into service in January 2014. If full funding is not approved, the building will be shelled and remain unfinished until full funding is authorized. Any delay will increase completion costs by 6 percent or more.

## Allow institutional flexibility for increased efficiency to reflect a new operating environment

- While WSU is educating more students, it is losing faculty and staff to budget reductions like never before. More work is being spread over fewer people as personnel units are being continually restructured to best handle a growing workload.
- WSU supports a series of no cost reforms relating to procurement, reporting requirements, and other operational priorities that would allow the university to properly center its focus on serving students and the public.